



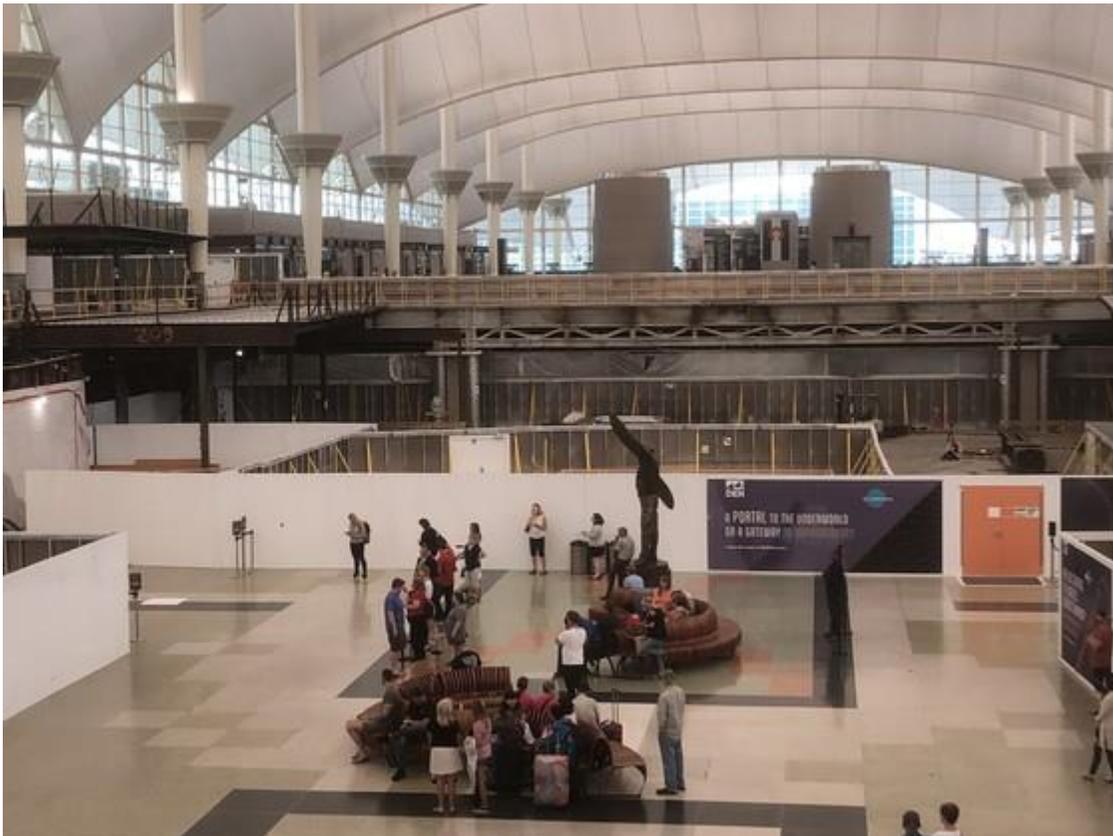
GREAT HALL PROJECT

CONSTRUCTION UPDATE



September 2019

What's Next for the Great Hall Project?



In August 2019, Denver International Airport (DEN) made the decision to terminate its contract with Great Hall Partners (GHP), the developer of the project, as we could not reach an agreement on a number of issues. The issues included increases in project costs and schedule delays.

So, what is next? DEN is regaining control of the project so we can get the project back on track, complete the renovations quicker and ensure the impacts to passengers and our business partners are minimized. Currently, DEN is in the process of securing a new contractor, program manager and designers to resume Phase I of the project.

To ensure a smooth transition, DEN has formed a steering committee and multiple transition teams. These teams are focused on closing out the current project, procuring a new team, revising the project scope, coordinating with our business partners, developing

ways to improve our customer service and developing a more transparent and regular means of communications with all stakeholders. The DEN team is working on a list of close-out items with Great Hall Partners who must vacate the construction site by November 12. DEN is also working diligently to get the new design and construction team in place by this fall.

Great Hall Partners is beginning to demobilize by removing equipment out of the construction area. Throughout most of September, passengers may be temporarily impacted on Level 5 as equipment is moved through the public space from the construction site. All equipment will be escorted, and flaggers will be on-site to stop and direct passenger traffic.

As the transition continues and a contractor is identified to complete the first phase of construction, additional updates will be provided.

Project Timeline

- **September/October 2019:** Select Program Management Team (PMT)
 - City Council process for the amendment of the contract to follow
 - **September/October 2019:** Initiate City Council process for amendment for SBE/MBE Contract with Gilmore Construction to Complete TSA - Central Monitoring Facility (CMF) Construction work
 - **October/November 2019:** Select Lead Design Consultant
 - City Council process for the amendment of the contract to follow
 - **October/November 2019:** Select General Contractor and Construction Manager for Phase I: October/November 2019
 - City Council process for the amendment of the contract to follow once budget and schedule confirmed
 - **Nov. 12, 2019:** Great Hall Partners vacates project site (within the 90-day window)
 - **Q1 2020:** New General Contractor mobilized
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Do We Still Need the Great Hall Project?

Absolutely!

When Denver International Airport (DEN) opened in 1995, air travel was completely different. TSA did not exist; more ticket counter space was needed for the check-in process as more people were checking bags and there were fewer passengers. In fact, the Jeppesen Terminal was designed for a maximum capacity of 50 million annual passengers.



Today, post 9/11, the experience is completely different. The terminal had to accommodate massive TSA security checkpoints, which were never envisioned when the airport opened. The check-in process has greatly changed. More people are carrying on bags and going straight to the gate with a mobile boarding pass and technology has helped make the check-in process more efficient. As a result, there isn't a need for as much ticket counter space. And, we can't forget about growing number of passengers. In 2018, DEN served a record 64.5 million passengers and the record-setting passenger traffic is expected to continue, reaching 80 million annual passengers by 2025 and 110 million passengers by 2040.

While DEN needs more capacity in its terminal, that is not the main reason we must move forward with the Great Hall Project. Security is the true catalyst. By moving the exposed security screening checkpoints up one level - to Level 6, we can improve safety and security while making the screening process more efficient.

As DEN celebrates its 25th anniversary in 2020, it is important that we continue to look towards the future. By moving forward with the Great Hall Project, we can enhance safety and security, add capacity for the future, upgrade our aging infrastructure and create a more efficient passenger journey. It will take some time to build our terminal for the future, but in the end, DEN will be well-positioned to grow with our airline partners and our community.